

CONSOLIDATED  
**FINANCIAL STATEMENTS**

YEAR ENDED DECEMBER 31, 2016

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## MANAGEMENT'S REPORT

Management is responsible for the preparation and integrity of the financial statements presented in this annual report. These statements have been prepared in accordance with International Financial Reporting Standards and include figures based on the best estimates and judgment of management. Financial information found elsewhere in this annual report is consistent with these financial statements. Management is of the opinion that these statements present fairly the Corporation's financial situation, operating results and cash flow. To discharge its responsibilities the Corporation applies controls, internal accounting procedures and methods aimed at ensuring the reliability of the financial information and the protection of corporate assets. The external auditors, KPMG, have audited the Corporation's financial statements. Their report defines the scope of their audit as well as their opinion on the financial statements. The Audit Committee of the Board of Directors holds meetings periodically with the external auditors, as well as with management to examine the extent of the audit and assess the audit reports. These financial statements have been examined and approved by the Board of Directors upon recommendation by the Audit Committee.



**PHILIPPE RAINVILLE**, CPA, CA  
President and Chief Executive Officer



**PIERRE GAGNON**, Ad. E.  
Vice President, Legal Affairs  
and Corporate Secretary

March 9, 2017

# INDEPENDENT AUDITORS' REPORT

To the Directors of Aéroports de Montréal

We have audited the accompanying consolidated financial statements of Aéroports de Montréal, which comprise the consolidated statement of net assets as at December 31, 2016, the consolidated statements of comprehensive income (loss), changes in net assets and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

## Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with International Financial Reporting Standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

## Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the consolidated financial position of Aéroports de Montréal as at December 31, 2016, and its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with International Financial Reporting Standards.



March 9, 2017  
Montréal, Canada

\*CPA auditor, CA, public accountancy permit No A122264

# CONSOLIDATED STATEMENT OF NET ASSETS

December 31, 2016, with comparative information for 2015 (In thousands of Canadian dollars)

	Note	2016	2015
<b>ASSETS</b>			
Current:			
Cash and cash equivalents		\$ 24,824	\$ 130,539
Restricted cash	2	54,545	54,149
Trade and other receivables	3	29,628	25,368
Inventories		4,923	4,658
		<b>113,920</b>	214,714
Non-current:			
Property and equipment	4	2,035,727	1,901,959
Other assets		25,768	23,388
		<b>2,061,495</b>	1,925,347
		<b>\$ 2,175,415</b>	\$ 2,140,061
<b>LIABILITIES</b>			
Current:			
Credit facility	6	\$ 9,000	\$ —
Trade and other payables		144,188	127,842
Current portion of long-term bonds and finance lease liabilities	7 and 8	9,826	8,462
Provisions	9	6,059	14,805
Other employee liabilities	10	12,083	13,356
Deferred revenue		5,661	5,599
		<b>186,817</b>	170,064
Non-current:			
Long-term bonds	7	1,773,117	1,781,531
Finance lease liabilities	8	19,377	19,561
Pension benefit liability	10	14,205	17,241
Deferred revenue		57,376	62,437
		<b>1,864,075</b>	1,880,770
Commitments	17		
<b>NET ASSETS</b>			
Net assets of the Corporation		<b>124,523</b>	89,227
		<b>\$ 2,175,415</b>	\$ 2,140,061

See accompanying notes to consolidated financial statements.

On behalf of the Board of Directors, these consolidated financial statements have been approved on March 9, 2017.



**NORMAND LEGAULT**, Director



**JEAN PIERRE DESROSIERES**, Director

## CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

Year ended December 31, 2016, with comparative information for 2015 (In thousands of Canadian dollars)

	Note	2016	2015
<b>REVENUES:</b>			
Aeronautical activities		\$ 191,272	\$ 181,843
Airport improvement fees ("AIF")	13	165,908	151,125
Commercial activities		135,336	122,184
Real estate		33,361	32,662
Other income		1,291	671
	12	527,168	488,485
<b>EXPENSES:</b>			
Salaries and benefits	10	71,192	68,864
Maintenance and services		65,312	62,075
Goods and utilities		20,309	17,620
AIF collection costs		6,783	6,152
Other operating expenses		13,233	12,375
Payments in lieu of municipal taxes		41,281	38,379
Transport Canada rent	5	54,859	50,432
Depreciation of property and equipment		120,643	112,138
Impairment of property and equipment		—	9,000
		393,612	377,035
Financial expenses	12	98,686	93,513
Financial income		(937)	(1,885)
		97,749	91,628
		491,361	468,663
<b>EXCESS OF REVENUES OVER EXPENSES</b>		\$ 35,807	\$ 19,822
Other comprehensive income (loss):			
Items that will never be reclassified subsequently to excess of revenues over expenses:			
Pension and other employee obligations:			
Actuarial losses of defined benefit pension plans	10	\$ (1,597)	\$ (3,960)
Items that are or may be reclassified to excess of revenues over expenses:			
Cash flow hedges:			
Effective portion of change in fair value	18	—	3,859
Reclassification to excess of revenues over expenses	12	1,086	627
		(511)	526
<b>COMPREHENSIVE INCOME</b>		\$ 35,296	\$ 20,348

See accompanying notes to consolidated financial statements.

## CONSOLIDATED STATEMENT OF CHANGES IN NET ASSETS

Year ended December 31, 2016, with comparative information for 2015 (In thousands of Canadian dollars)

	2016	2015
Balance, beginning of year	\$ 89,227	\$ 68,879
Excess of revenues over expenses	35,807	19,822
Other comprehensive income (loss)	(511)	526
Balance, end of year	\$ 124,523	\$ 89,227

See accompanying notes to consolidated financial statements.

# CONSOLIDATED STATEMENT OF CASH FLOWS

Year ended December 31, 2016, with comparative information for 2015 (In thousands of Canadian dollars)

	Note	2016	2015
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>			
Excess of revenues over expenses:		\$ 35,807	\$ 19,822
Non-cash items:			
Impairment of property and equipment		—	9,000
Depreciation of property and equipment		120,643	112,138
Amortization of lease incentives		1,049	1,061
Change in deferred revenue		(4,826)	(4,388)
Gain on disposal of property and equipment		(147)	(126)
Employee pension benefit expense		9,502	9,250
Financial expenses	12	98,633	93,513
Financial income		(937)	(1,600)
		<b>259,724</b>	238,670
Contributions to the pension plan		(14,135)	(17,571)
Changes in working capital items	14	(24,794)	(32,805)
		<b>220,795</b>	188,294
<b>CASH FLOWS FROM (USED IN) FINANCING ACTIVITIES:</b>			
Proceeds from borrowing under the credit facility	6	9,000	—
Increase in long-term bonds	7	—	200,000
Debt issue costs	7	—	(1,390)
Settlement of bond forward contract		—	(31,420)
Repayment of long-term bonds	7	(8,298)	(7,051)
Restricted cash		(396)	(4,273)
Repayment of finance lease liabilities	8	(171)	(164)
Deferred rent		—	(220)
Interest paid		(103,396)	(99,693)
		<b>(103,261)</b>	55,789
<b>CASH FLOWS USED IN INVESTING ACTIVITIES:</b>			
Short-term investments		379	354
Acquisition of property and equipment		(225,160)	(213,402)
Proceeds on disposal of property and equipment		152	154
Interest received		1,380	1,989
		<b>(223,249)</b>	(210,905)
Net increase (decrease) in cash and cash equivalents		<b>(105,715)</b>	33,178
Cash and cash equivalents, beginning of year		130,539	97,361
<b>CASH AND CASH EQUIVALENTS, END OF YEAR</b>		<b>\$ 24,824</b>	\$ 130,539

See accompanying notes to consolidated financial statements.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Year ended December 31, 2016 (In thousands of Canadian dollars)

Aéroports de Montréal ("ADM") was incorporated, without share capital, under Part II of the *Canada Corporations Act* on November 21, 1989. The registered address and principal place of business is 800 Leigh-Capreol Place, Suite 1000, Dorval, Québec, Canada H4Y 0A5.

ADM and its subsidiary (collectively the "Corporation") is responsible for the management, operation and development of Montréal-Pierre Elliott Trudeau International Airport ("Montréal-Trudeau") and of Montréal-Mirabel International Airport ("Montréal-Mirabel").

The Corporation's mission is threefold:

- ▲ Provide quality airport services that are safe, secure, efficient and consistent with the specific needs of the community;
- ▲ Foster economic development in the Greater Montréal Area, especially through the development of facilities for which it is responsible;
- ▲ Co-exist in harmony with the surrounding environment, particularly in matters of environmental protection.

Its wholly-owned subsidiary, Aéroports de Montréal Capital Inc. ("ADMC"), acts as an investment or financing partner or as an advisor in projects related directly or indirectly to airport management.

## 1. SIGNIFICANT ACCOUNTING POLICIES:

The significant accounting policies used to prepare the consolidated financial statements are summarized below.

### (a) Statement of compliance:

These consolidated financial statements have been prepared using accounting policies in accordance with International Financial Reporting Standards ("IFRS") as at December 31, 2016. Certain comparative information has been reclassified to conform to current year presentation.

The consolidated financial statements were authorized for issue by the Board of Directors on March 9, 2017.

### (b) Basis of presentation:

These consolidated financial statements are prepared using the historical cost method, except for certain financial instruments which are measured at fair value and for the pension benefit liability and other employee benefits, which is measured as described in the accounting policy for "Post-employment benefits". The historical cost is usually the fair value of the consideration given to acquire assets.

The consolidated financial statements are expressed in Canadian dollars rounded to the nearest thousand.

### (c) Principles of consolidation:

These consolidated financial statements include the accounts of ADM and its wholly-owned subsidiary, ADMC. A corporation controls a subsidiary when it is exposed, or has rights, to variable returns from its involvement with the subsidiary and has the ability to affect those returns through its power over the subsidiary. The financial statements of a subsidiary are included in the consolidated financial statements from the date the control is obtained until the date that control ceases.

All intercompany accounts and transactions have been eliminated upon consolidation.

### (d) Financial instruments:

Financial assets and financial liabilities are recognized when the Corporation becomes a party to the contractual provisions of the financial instrument.

Financial assets are derecognized when the contractual rights to the cash flows from the financial asset expire, or when the financial asset and all substantial risks and rewards are transferred.

A financial liability is derecognized when it is extinguished, discharged, cancelled or expired.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Year ended December 31, 2016 (In thousands of Canadian dollars)

## 1. SIGNIFICANT ACCOUNTING POLICIES (continued):

### (d) Financial instruments (continued):

Financial assets and financial liabilities are measured initially at fair value adjusted for transaction costs, except for financial assets or liabilities at fair value through profit or loss which are initially measured at fair value.

The measurement of financial instruments in subsequent periods depends on their classification.

The classification of the Corporation's financial instruments is presented in the following table:

Class	Financial instrument
Loans and receivables	Cash and cash equivalents Restricted cash Trade and other receivables
Financial liabilities carried at amortized cost	Trade and other payables Credit facility Long-term bonds Finance lease liabilities
Derivative designated in a hedge relationship	Derivative financial liability

All financial assets are subject to review for impairment at each reporting date. Financial assets are impaired when there is objective evidence that a financial asset or a group of financial assets is impaired.

All income and expenses relating to financial assets that are recognized in excess of revenues over expenses are presented within "Financial income" and "Financial expenses".

#### Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. After initial recognition, they are measured at amortized cost using the effective interest rate method, less any allowance for doubtful accounts. Discounting is omitted where the effect of discounting is insignificant.

The allowance for doubtful accounts is primarily calculated on a specific identification of trade and other receivables (refer to credit risk in Note 18 for more details). Impairment of trade and other receivables is presented within "Other operating expenses" in excess of revenues over expenses.

#### Financial liabilities carried at amortized cost

Financial liabilities are subsequently measured at amortized cost using the effective interest rate method. Interest-related charges are reported in excess of revenues over expenses within "Financial expenses".

#### Derivatives

The Corporation manages its exposure to interest rate volatility through its regular operating and financing activities and, when deemed appropriate, through the use of derivative financial instruments. All derivatives are recorded at fair value either as assets or liabilities. The effective portion of the change in fair value arising from derivative financial instruments designated as cash flow hedges is recorded in other comprehensive income and any ineffective portion of change in fair value is reclassified immediately to excess of revenues over expenses. The effective portion of the hedge is then recognized in excess of revenues over expenses over the same period as the related underlying.

### (e) Cash and cash equivalents:

Cash and cash equivalents include cash on hand and short-term highly liquid investments that can be converted into known amounts of cash and which are subject to an insignificant risk of changes in value. Also, their term to maturity is three months or less from the date of acquisition. Interest income on these assets is included in "Financial income".

## 1. SIGNIFICANT ACCOUNTING POLICIES (continued):

### (f) Inventories:

Inventories are valued at the lower of cost and net realizable value. Cost is determined according to the average cost method for replacement parts and according to the first in, first out method for bulk inventories.

### (g) Government grants:

Government grants related to the construction of property and equipment are recognized when there is reasonable assurance that the Corporation will comply with the conditions required by the grants, and that the grants will be received. Grants are recognized as a deduction of property and equipment, and depreciation expense is calculated on the net amount over the useful life of the related asset.

### (h) Property and equipment:

Property and equipment are measured at cost less subsequent depreciation and impairment losses. The cost includes expenses that are directly attributable to the acquisition or construction of the asset, and the costs of dismantling and removing the asset, and restoring the site on which it is located.

Construction-in-progress projects are transferred to the appropriate category of property and equipment only when they are available for use (which corresponds to the moment when they are in the location and condition necessary for them to be capable of operating in the manner intended by management), or are written off when, due to changed circumstances, management does not expect the project to be completed. The cost of a self-constructed item of property or equipment includes the cost of materials, direct labour, and any other costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management. Borrowing costs that are directly attributable to the acquisition, construction or production of qualifying assets are capitalized to the cost of such assets until they are ready for their intended use. Capitalization of borrowing costs is suspended during extended periods in which the Corporation suspends active development of qualifying assets, and it ceases when substantially all the activities necessary to prepare qualifying assets for their intended use are complete. For generally-borrowed funds used for the purpose of obtaining a qualifying asset, the capitalization rate used is the weighted average cost of capital of outstanding loans during the period, other than borrowings made specifically for the purpose of obtaining a qualifying asset.

Property and equipment that are leasehold property are included in property and equipment if they are held under a finance lease.

Buildings and leasehold improvements include leased assets under finance leases, which are comprised of office spaces, as well as of property and equipment for which the licensing rights were awarded to a third party under operating leases.

Software that is an integral part of the related hardware is capitalized to the cost of computer equipment and included in property and equipment.

Normal repairs and maintenance are expensed as incurred. Expenditures constituting enhancements to the assets by way of change in capacity or extension of useful life are capitalized.

Each component of an item of property and equipment with a cost that is significant in relation to the total cost of the item is depreciated separately when its useful life is different.

The carrying amount of an item of property and equipment is derecognized on disposal or when no future economic benefits are expected from its use. The gain or loss arising from derecognition of an item of property and equipment (determined as the difference between the net disposal proceeds and the carrying amount of the item) is included in excess of revenues over expenses when the item is derecognized.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Year ended December 31, 2016 (In thousands of Canadian dollars)

## 1. SIGNIFICANT ACCOUNTING POLICIES (continued):

### (h) Property and equipment (continued):

Each item of property and equipment is amortized over its estimated useful life or over the term of the related lease, if shorter, using the straight-line method as follows:

Assets	Period
Buildings and leasehold improvements	4 – 50 years
Civil infrastructures	4 – 40 years
Furniture and equipment	3 – 30 years
Technological and electronic equipments	2 – 20 years
Vehicles	3 – 15 years

Residual values, useful lives and depreciation methods are reviewed at each reporting period and adjusted for prospectively, if appropriate.

### (i) Leases:

A lease is classified as a finance lease when it transfers to the lessee substantially all the risks and rewards related to the ownership of the leased asset. All other leases are classified as operating leases.

#### *The Corporation as lessor*

The amount receivable from the lessee in accordance with a finance lease is recognized at an amount equal to the net investment of the Corporation in the lease. Lease income from finance leases is recognized over the term of the lease in order to reflect a constant periodic return on the Corporation's net investment in the finance lease.

Lease income from operating leases is recognized in income on a straight-line basis over the lease term.

Initial direct costs incurred in negotiating and arranging an operating lease and lease incentives that are incurred in the initial lease of an asset are capitalized within "Property and equipment". They are both amortized on a straight-line basis over the term of the related lease and recorded as a reduction of the related revenues.

Contingent rents arising from a finance or an operating lease are recognized as rental income when the amount can be estimated reliably and collectability is considered likely. Any differences arising subsequent to initial recognition of contingent rent are recognized in excess of revenues over expenses.

#### *The Corporation as lessee*

A leased asset in accordance with a finance lease is recognized at the commencement of the lease term as an item of property and equipment at an amount equal to the fair value of the leased asset or, if lower, the present value of the minimum lease payments, each determined at the inception of the lease. The corresponding liability is recognized in the consolidated statement of net assets as a financial liability within "Finance lease liabilities".

Minimum lease payments of a finance lease are apportioned between the finance charge and the reduction of the outstanding liability. The finance charge is allocated to each period so as to produce a constant periodic rate of interest on the remaining balance of the liability. The finance charges are expensed as part of "Financial expenses".

Lease payments under an operating lease are recognized as an expense on a straight-line basis over the lease term.

Operating and maintenance costs arising from a finance or an operating lease are expensed in the period in which they are incurred under "Other operating expenses".

## 1. SIGNIFICANT ACCOUNTING POLICIES (continued):

### (j) Impairment of assets:

For the purpose of assessing impairment, assets are grouped at the lowest levels for which there are largely independent cash inflows ("cash-generating units"). Cash-generating units are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable.

An impairment loss is recognized for the amount by which the cash-generating unit's carrying amount exceeds its recoverable amount, which is the higher of fair value less costs to sell and value in use. To determine the value in use, management estimates expected future cash flows from each cash-generating unit and determines a suitable interest rate in order to calculate the present value of those cash flows. The data used for impairment testing procedures are directly linked to the Corporation's latest approved budget and strategic plan, adjusted as necessary to exclude asset enhancements but include asset maintenance programs. Discount factors are determined individually for each cash-generating unit and reflect their respective risk profiles as assessed by management.

### (k) Provisions, contingent assets and contingent liabilities:

#### *Provisions*

Provisions are recognized when the Corporation has a present legal or constructive obligation as a result of past events, when it is probable that an outflow of economic resources will be required to settle the obligation, and when the amount can be reliably estimated. Provisions are measured at the present value of the expenditures expected when the time value of money is significant. Provisions are not recognized for future operating losses.

The increase in the provision associated with the passage of time is recognized as a financial expense.

#### *Site restoration obligation*

The Corporation recognizes a site restoration obligation based on the present value of the estimated non-recoverable costs.

#### *Contingent assets and contingent liabilities*

Possible inflows of economic benefits to the Corporation that do not yet meet the recognition criteria of an asset are considered contingent assets. They are described along with the Corporation's contingent liabilities in Note 16.

The Corporation does not recognize any liabilities where the outflow of economic resources as a result of present obligations is considered improbable or remote.

### (l) Income taxes:

#### *Current taxes*

Under the agreement with the Government of Québec, dated July 29, 1992, and pursuant to the *Federal Airports Disposal Act*, dated June 23, 1992, the Corporation, excluding its subsidiary, is exempt from income taxes relating to its airports' activities.

#### *Deferred taxes*

The subsidiary uses the asset and liability method of accounting for deferred income taxes. Under this method, deferred income tax assets and liabilities are determined according to differences between the carrying amounts and tax bases of assets and liabilities. They are measured by applying enacted or substantively enacted tax rates and laws that are expected to apply to their respective period of realization. Deferred tax assets are recognized to the extent that it is probable that they will be able to be utilized against future taxable income.

Deferred tax assets and liabilities are offset only when the Corporation has a right and intention to set off current tax assets and liabilities from the same taxation authority.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Year ended December 31, 2016 (In thousands of Canadian dollars)

## 1. SIGNIFICANT ACCOUNTING POLICIES (continued):

### (m) Municipal taxes:

The Corporation is also exempt from the provincial *Act respecting Municipal Taxation*. However, by virtue of a contract with Public Services and Procurement Canada, payments in lieu of municipal taxes are paid under the *Municipal Grants Act*.

### (n) Short-term employee obligations:

Short-term employee obligations, including vacation entitlement, are current liabilities included in "Other employee liabilities" measured at the undiscounted amount that the Corporation expects to pay as a result of the unused entitlement.

### (o) Post-employment benefits:

The Corporation provides post-employment benefits through a pension plan registered under federal jurisdiction which has two components: defined contribution and defined benefit based on final salary. The defined contribution component of the plan is offered to all new employees hired.

Under the defined contribution component, the Corporation pays fixed contributions into an independent entity. The Corporation has no legal or constructive obligations to pay further contributions after its payment of the fixed contribution. Contributions to the plan are recognized as an expense in the period in which the relevant employee rendered services.

Under the defined benefit component, the amount of pension benefit that a participating employee will receive on retirement is determined by reference to length of service and expected average final earnings. The legal obligation for any benefits remains with the Corporation, even if plan assets for funding the defined benefit component have been set aside.

The Corporation also provides a defined benefit supplemental pension plan for designated officers. The plan aims to compensate participants with regard to tax limits on benefits. The benefits paid are in accordance with applicable laws and provisions of the plan. This plan is secured by a letter of credit.

The liability related to the defined benefit pension plans (pension benefit liability) recognized in the consolidated statement of net assets is the present value of the defined benefit obligation at the reporting date less the fair value of plan assets.

Management estimates the defined benefit obligation annually with the assistance of independent actuaries. The estimate of its post-retirement benefit obligation is determined using the projected unit credit method and is charged to consolidated comprehensive income as services are provided by the employees. The calculations take into account management's best estimate of the discount rate, salary escalations, retirement ages of employees and expected retirement benefits. The discount rate is determined by reference to high quality corporate bonds that have terms to maturity approximating the terms of the related pension obligation.

Actuarial gains (losses) arise from the difference between actuarial assumptions and plan experience and from changes in actuarial assumptions used to determine the defined benefit obligation. All actuarial gains and losses relating to defined benefit plans are recognized in the period in which they occur in other comprehensive income. Past service costs are recognized immediately in excess of revenues over expenses.

Net interest expense related to the pension obligation and all other post-employment benefit expenses are included in "Salaries and benefits" in the consolidated statement of comprehensive income (loss).

## 1. SIGNIFICANT ACCOUNTING POLICIES (continued):

### (p) Revenue recognition:

The Corporation's principal sources of revenues are comprised of revenue from the rendering of services for aeronautical activities, AIF, commercial activities, real estate and other income.

Revenue is measured by reference to the fair value of consideration received or receivable by the Corporation for services rendered, net of rebates and discounts.

Revenue is recognized when the amount of revenue can be measured reliably, it is probable that the economic benefits associated with the transaction will flow to the entity, the costs incurred or to be incurred can be measured reliably, and when the criteria for each of the Corporation's different activities have been met, as described hereafter.

#### *Aeronautical activities*

Revenues from aeronautical activities, which generally consist of landing and terminal fees, primarily received from airline companies, are recognized when the facilities are utilized. Aeronautical activities also include deferred revenue which is recognized on a straight-line basis over the term of the corresponding licence agreements. Deferred revenue is comprised of revenue related to licence fees of certain assets stemming from agreements entered into with third parties.

#### *AIF*

Revenues from AIF are recognized when departing passengers board the aircraft using information from air carriers obtained after boarding has occurred. Under an agreement with the airlines, AIF are collected by the airlines in the price of a plane ticket and are paid to the Corporation net of airline collection fees of 4%.

#### *Commercial activities*

Revenues from commercial activities are recognized using the following methods:

- ▲ Concession rental payments are calculated based on the greater of the agreed-upon percentages of reported concessionaire sales and specified minimum rentals. Minimum rentals are recognized under the straight-line method over the term of the respective leases, and concession rental payments are recognized when tenants reach the agreed-upon objectives;
- ▲ Rent for office spaces is recognized under the straight-line method over the terms of the respective leases;
- ▲ Parking revenues are recognized when the facilities are used.

#### *Real estate*

Real estate revenues are recognized under the straight-line method over the terms of the respective leases.

#### *Other income*

Other income includes income from other operations and is recognized as earned.

### (q) Financial expenses and income:

Financial expenses include interest expense on long-term bonds and finance lease liabilities as well as amortization of debt issue expenses. Borrowing costs that are not directly attributable to the acquisition, construction or production of a qualifying asset are recognized in the consolidated statement of comprehensive income (loss) using the effective interest rate method.

Financial income comprises interest income from invested funds. Accrued interest income is recognized in the consolidated statement of comprehensive income (loss) when earned, using the effective interest rate method.



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Year ended December 31, 2016 (In thousands of Canadian dollars)

## 1. SIGNIFICANT ACCOUNTING POLICIES (continued):

### (r) Environmental costs:

The Corporation expenses recurring costs associated with managing hazardous substances in ongoing operations as incurred.

### (s) Foreign currency translation:

The consolidated financial statements are presented in Canadian dollars, which is also the functional currency of the Corporation.

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the respective date of the transaction.

Monetary items in foreign currency are translated into Canadian dollars at the closing rate at the reporting date.

Non-monetary items measured at historical cost are translated using the exchange rates at the date of the transaction and are not remeasured.

Foreign exchange gains or losses are recognized in the consolidated statement of comprehensive income (loss) in the period in which they occur.

### (t) Estimation uncertainty:

The preparation of consolidated financial statements in conformity with IFRS requires management to make judgments, estimates and assumptions that affect the application of accounting policies as well as the reported amounts of assets, liabilities, the disclosure of contingent assets and contingent liabilities at the date of the consolidated financial statements and reported amounts of revenues and expenses during the period. These estimates and assumptions are based on historical experience, future expectations as well as other relevant factors that are reviewed on an on-going basis. Revisions to accounting estimates are recognized in the period in which the estimates are revised and any future periods affected. Actual results may differ from these estimates.

Following are the most important accounting policies subject to such judgments and the key sources of estimation uncertainty that the Corporation believes could have the most significant impact on the results and financial position.

#### Key sources of estimation uncertainty

##### Airport improvement fees

AIF are recognized when departing passengers board the aircraft using information from air carriers obtained after the boarding has occurred. Therefore, management estimates AIF using information obtained from carriers, if available, as well as their knowledge of the market, economic conditions and historical experience.

##### Allowance for doubtful accounts

The Corporation makes estimates and assumptions in the process of determining an adequate allowance for doubtful accounts. Accounts receivable outstanding longer than the agreed-upon payment terms are considered past due. The Corporation determines its allowance by considering a number of factors, including the length of time accounts receivable are past due, the customer's current ability to pay its obligation, historical payment habits and the condition of the general economy and the industry as a whole. The Corporation writes off accounts receivable when they are determined to be uncollectible and any payments subsequently received on such accounts receivable are credited to excess of revenues over expenses. The allowance for doubtful accounts is primarily calculated on a specific identification of accounts receivable.

##### Useful lives of property and equipment

Management reviews the useful lives of property and equipment at each reporting date. Management concluded that the useful lives represent the expected utility of the assets of the Corporation.

## 1. SIGNIFICANT ACCOUNTING POLICIES (continued):

### (t) Estimation uncertainty (continued):

#### Key sources of estimation uncertainty (continued):

##### Fair value of financial instruments

Some of the Corporation's accounting policies and disclosures require the measurement of fair values, for both financial and non-financial assets and liabilities.

When measuring the fair value of an asset or a liability, the Corporation uses market observable data as far as possible. Fair values are categorized into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows.

Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2: inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (as prices) or indirectly (derived from prices).

Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

If the inputs used to measure the fair value of an asset or a liability might be categorized in different levels of the fair value hierarchy, then the fair value measurement is categorized in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

The Corporation recognizes transfers between levels of the fair value hierarchy at the end of the reporting period during which the change has occurred.

The details of the assumptions used are listed in Note 18.

##### Provisions

The Corporation is defending certain lawsuits where the actual outcome may vary from the amount recognized in the consolidated financial statements.

The measurement of a site restoration obligation requires assumptions to be made including expected timing of the event that would result in the outflow of economic resources, the range of possible site restoration methods and the expected costs that would be incurred to settle the liability. The Corporation evaluates its obligation based on expected expenditures. Revisions to any of the assumptions and estimates used by management may result in changes to the expected expenditures to settle the liability which would require adjustments to the provision. This may have an impact on the operating results of the Corporation in the period the change occurs.

##### Defined benefit obligation

Management estimates the defined benefit obligation annually with the assistance of independent actuaries; however, the actual outcome may vary due to estimation uncertainties. The estimate of the Corporation's defined benefit obligation is based on management's best estimate of the discount rate, salary escalations, retirement ages of employees and expected retirement benefits. The discount rate is determined by reference to high quality corporate bonds that have terms to maturity approximating the terms of the related pension obligation.

The actuarial report for the year ended December 31, 2016 was unavailable at the reporting date. However, management considers the extrapolation of the December 31, 2015 figures to be the best method to estimate the Corporation's defined benefit obligation and expense as at and for the year ended December 31, 2016. The revised assumptions used to extrapolate have been reviewed and deemed accurate.

##### *Judgments made in relation to applied accounting policies*

##### Leases

In some cases, the lease transaction is not always conclusive, and management uses its judgment in determining whether the lease is a finance lease arrangement that transfers substantially all the risks and rewards incidental to ownership.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Year ended December 31, 2016 (In thousands of Canadian dollars)

## 1. SIGNIFICANT ACCOUNTING POLICIES (continued):

### (u) Changes in accounting policies:

Certain new standards, amendments to and interpretations of existing standards have been published and are effective since January 1, 2016. These amendments had no impact on the consolidated financial statements of the Corporation.

### (v) Standards, amendments to and interpretations of existing standards that are not yet effective and that have not been adopted early by the Corporation:

At the date of authorization of these consolidated financial statements, certain new standards, amendments to and interpretations of existing standards have been published but are not yet effective, and have not been adopted by the Corporation.

Information on new standards, amendments and interpretations that are expected to be relevant to the Corporation's consolidated financial statements is provided below. Certain other new standards and interpretations have been issued but are not expected to have a significant impact on the Corporation's consolidated financial statements.

#### IAS 7, Statement of Cash Flows

In January 2016, the International Accounting Standards Board ("IASB") issued amendments to IAS 7, *Statement of Cash Flows*, as part of its major initiative to improve presentation and disclosure in financial reports (the "Disclosure Initiative"). The amendments are effective on January 1, 2017 and are not expected to have a material impact on the Corporation's consolidated financial statements.

#### IFRS 9, Financial Instruments

In July 2014, the IASB issued the final version of IFRS 9, *Financial Instruments*, which replaces IAS 39, *Financial Instruments: Recognition and Measurement*. IFRS 9 introduces a revised approach for the classification of financial assets based on the characteristics of the cash flows of the financial assets and the business model in which financial assets are held. IFRS 9 also introduces a new hedge accounting model that is more closely aligned with risk-management activities. The new standard supersedes all previous versions of IFRS 9 and completes the IASB's project to replace IAS 39. The mandatory effective date of IFRS 9 is for annual periods beginning on or after January 1, 2018, but the Corporation plans on early adopting this standard in its consolidated financial statements beginning on January 1, 2017 and does not expect it to have any significant impact.

#### IFRS 15, Revenue from Contracts with Customers

In May 2014, the IASB released IFRS 15, *Revenue from Contracts with Customers* which supersedes IAS 11, *Construction Contracts* and IAS 18, *Revenue* and related interpretations. The fundamental principle of the new standard is to recognize revenue to depict the transfer of goods or services to customers in amounts that reflect the consideration to which the entity expects to be entitled in exchange for those goods or services. The objective is to provide users of financial statements with more informative and relevant disclosures.

IFRS 15 is effective for periods beginning on or after January 1, 2018 and early adoption is permitted. The Corporation is currently evaluating the extent of the impact of this new standard.

#### IFRS 16, Leases

In January 2016, the IASB issued IFRS 16, *Leases*, completing its long-term project to replace IAS 17, *Leases*, as well as all corresponding interpretations. This standard eliminates the classification of leases as either operating or finance leases and introduces a single accounting model for the lessee under which a lease liability and a right-of-use asset is recognized for all leases with a term of more than 12 months. IFRS 16 essentially carries forward the lessor accounting requirements whereas a lessor continues to classify its leases as operating or finance leases.

IFRS 16 takes effect on or January 1, 2019 and early adoption is permitted under certain circumstances. The Corporation is currently evaluating the extent of the impact of this new standard.

## 2. RESTRICTED CASH:

Under the terms of the trust indenture, the Corporation is required to maintain a debt service reserve fund to cover the principal and interest payments to be made on the long-term bonds in the upcoming six-month period, amounting to \$54,454 (2015 – \$54,078).

## 3. TRADE AND OTHER RECEIVABLES:

	2016	2015
Trade accounts receivable	\$ 7,245	\$ 8,155
Allowance for doubtful accounts	(221)	(338)
	<b>\$ 7,024</b>	\$ 7,817
AIF, landing and terminal charges	\$ 4,457	\$ 5,363
Cost recovery of property improvement	11,222	5,236
Concession revenues	1,657	2,150
Other	730	460
	<b>\$ 18,066</b>	\$ 13,209
Financial assets	\$ 25,090	\$ 21,026
Non-financial assets – Prepays	4,538	4,342
	<b>\$ 29,628</b>	\$ 25,368

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Year ended December 31, 2016 (In thousands of Canadian dollars)

## 4. PROPERTY AND EQUIPMENT:

	2016							
	Land	Buildings and leasehold improvements	Civil infra-structures	Furniture and equipment	Technological and electronic equipments	Vehicles	Construction projects in progress <sup>(a)</sup>	Total
	\$	\$	\$	\$	\$	\$	\$	\$
Cost:								
Beginning balance	25,014	1,574,879	736,089	301,220	106,919	54,011	201,987	3,000,119
Acquisitions	6,085	163,127	93,004	26,461	19,875	1,689	(54,681)	255,560
Disposals and write-offs	—	—	—	(26)	—	(518)	—	(544)
Ending balance	31,099	1,738,006	829,093	327,655	126,794	55,182	147,306	3,255,135
Depreciation and impairment:								
Beginning balance	—	580,635	254,249	165,664	72,682	24,930	—	1,098,160
Depreciation	—	60,962	32,226	11,073	14,327	3,199	—	121,787
Disposals and write-offs	—	—	—	(26)	—	(513)	—	(539)
Ending balance	—	641,597	286,475	176,711	87,009	27,616	—	1,219,408
Net carrying value	31,099	1,096,409	542,618	150,944	39,785	27,566	147,306	2,035,727

	2015							
	Land	Buildings and leasehold improvements	Civil infra-structures	Furniture and equipment	Technological and electronic equipments	Vehicles	Construction projects in progress <sup>(a)</sup>	Total
	\$	\$	\$	\$	\$	\$	\$	\$
Cost:								
Beginning balance	22,203	1,496,687	665,180	293,452	91,646	52,319	143,178	2,764,665
Acquisitions	2,811	78,192	70,909	7,768	15,273	3,625	58,809	237,387
Disposals and write-offs	—	—	—	—	—	(1,933)	—	(1,933)
Ending balance	25,014	1,574,879	736,089	301,220	106,919	54,011	201,987	3,000,119
Depreciation and impairment:								
Beginning balance	—	523,374	224,828	154,759	60,078	23,827	—	986,866
Depreciation	—	57,261	29,421	10,905	12,604	3,008	—	113,199
Disposals and write-offs	—	—	—	—	—	(1,905)	—	(1,905)
Ending balance	—	580,635	254,249	165,664	72,682	24,930	—	1,098,160
Net carrying value	25,014	994,244	481,840	135,556	34,237	29,081	201,987	1,901,959

(a) Net of transfers to other categories of property and equipment when it becomes available for use.

Included in buildings and leasehold improvements are assets held under finance leases with cost and accumulated depreciation of \$20,479 and \$5,669, respectively (December 31, 2015 – \$20,479 and \$4,906, respectively).

Also included in buildings and leasehold improvements are assets leased by the Corporation to third parties under operating leases with cost and accumulated depreciation of \$132,672 and \$48,077, respectively (December 31, 2015 – \$122,478 and \$42,843, respectively).

Acquisitions were reduced by \$5,986 (2015 – \$5,966) representing contributions from the Canadian Air Transport Security Authority.

## 5. LEASES:

### (a) Operating leases:

#### The Corporation as lessee

The airport facilities are leased under a long-term lease entered into on July 31, 1992 with Transport Canada. As of August 1, 1992, the Corporation assumed the expenditure contracts and became the beneficiary of the revenue contracts in effect at that time. The lease is for a fixed term of 60 years and can be terminated only in the event of default. In 2012, the Corporation exercised its option to renew the lease for an additional 20 years, thus until July 31, 2072. The lease was negotiated on an "absolute net" basis, allowing the Corporation peaceful possession of the leased premises. The Corporation assumes full responsibility for the operation and development of the leased premises, including maintenance and renewal of assets, in order to maintain an integrated airport system in conformity with the standards applicable to a "Major International Airport".

During the term of the lease, Transport Canada has agreed not to operate any international or transborder airport within a radius of 75 kilometres of the Corporation's airports.

Transport Canada has agreed to assume the cost of any work ordered through a government notice and relating to the presence of hazardous substances affecting the soil, subterranean water or groundwater or buildings erected on the premises where such substances were present on the takeover date. An environmental audit carried out prior to the takeover constitutes *prima facie* evidence of the condition of the premises.

Ground rent is calculated as a percentage of revenues using a sliding scale percentage of airport revenues, as defined in the long-term lease between Transport Canada and the Corporation, according to the following ranges:

Airport revenues	Percentage
Less than or equal to \$5,000	—%
\$5,001 to \$10,000	1%
\$10,001 to \$25,000	5%
\$25,001 to \$100,000	8%
\$100,001 to \$250,000	10%
Exceeding \$250,000	12%

Since the rent is calculated based on airport revenues, "Transport Canada rent" expense in the consolidated statement of comprehensive income (loss) is considered contingent rent.

#### The Corporation as lessor

The Corporation leases out, under operating leases, land and certain assets that are included in property and equipment. Many leases include renewal options, in which case they are subject to market price revisions. The lessee does not have the option to acquire the leased assets at the end of the lease. Contingent rents amount to \$18,891 (2015 – \$17,323) and represent the difference between the agreed-upon percentages of reported concessionaire sales and specified minimum rental payments.

Future minimum lease income from non-cancellable leases are as follows:

	Minimum lease income			
	Within 1 year	1 to 5 years	After 5 years	Total
2016	\$ 85,903	\$ 274,149	\$ 434,843	\$ 794,895
2015	79,320	260,300	443,567	783,187

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Year ended December 31, 2016 (In thousands of Canadian dollars)

## 5. LEASES (continued):

### (b) Finance leases:

#### *The Corporation as lessee*

Included in buildings and leasehold improvements are assets held under finance leases (Note 4). Note 8 includes a description of the leases and details of the associated liabilities.

No contingent rents were recognized as an expense and no future sublease income is expected to be received as all assets are used exclusively by the Corporation.

## 6. CREDIT FACILITY:

The Corporation has an available \$150,000 credit facility (2015 – \$150,000) from a Canadian banking consortium expiring on April 4, 2021. The credit facility is secured by a bond issued pursuant to the terms of the trust indenture described in Note 7.

The Corporation has the option to draw on the credit facility at a variable interest rate based on prime rate or at a fixed interest rate based on the banker's acceptance rate plus a premium of 70 basis points (2015 – 70 basis points). Standby fees are calculated at an annual rate of 14 basis points (2015 – 14 basis points) on the unused portion of the credit facility. An amount of \$9,000 (2015 – nil) was drawn as at December 31, 2016 at a prime rate of 2.70%.

A portion of this credit facility was used to issue a letter of credit totalling \$14,931 (2015 – \$12,500) (Note 10). This letter of credit is subject to the same terms and conditions as the credit facility.

In addition, an amount of \$45,366 (2015 – \$43,852) of the credit facility is restricted for the operating and maintenance contingency fund under the trust indenture (Note 7).

## 7. LONG-TERM BONDS:

	2016	2015
Series B bonds, face value at issuance of \$300,000, coupon and effective interest rates of 6.95% and 7.10%, respectively, interest payable on April 16 and October 16 of each year, beginning October 16, 2002, principal payable on April 16 and October 16 of each year, beginning October 16, 2007 and maturing April 16, 2032	\$ 269,547	\$ 275,237
Series D bonds, face value at issuance of \$200,000, coupon and effective interest rates of 6.55% and 6.87%, respectively, interest payable on April 11 and October 11 of each year, beginning April 11, 2004 and maturing October 11, 2033, with principal due at maturity	193,531	193,319
Series E bonds, face value at issuance of \$150,000, coupon and effective interest rates of 6.61% and 6.98%, respectively, interest payable on April 11 and October 11 of each year, beginning April 11, 2004, principal payable on April 11 and October 11 of each year, beginning April 11, 2009 and maturing October 11, 2033	136,618	138,726
Series G bonds, face value at issuance of \$300,000, coupon and effective interest rates of 5.17% and 5.45%, respectively, interest payable on March 17 and September 17 of each year, beginning March 17, 2006 and maturing September 17, 2035, with principal due at maturity	290,254	289,924
Series H bonds, face value at issuance of \$300,000, coupon and effective interest rates of 5.67% and 5.74%, respectively, interest payable on April 16 and October 16 of each year, beginning April 16, 2008 and maturing October 16, 2037, with principal due at maturity	297,162	297,076
Series J bonds, face value at issuance of \$150,000, coupon and effective interest rates of 5.47% and 5.55%, respectively, interest payable on April 16 and October 16 of each year, beginning October 16, 2010 and maturing April 16, 2040, with principal due at maturity	148,528	148,481
Series K bonds, face value at issuance of \$250,000, coupon and effective interest rates of 3.92% and 3.96%, respectively, interest payable on March 26 and September 26 of each year, beginning September 26, 2012 and maturing September 26, 2042, with principal due at maturity	248,477	248,443
Series M bonds, face value at issuance of \$200,000, coupon and effective interest rates of 3.92% and 3.96% <sup>(a)</sup> , respectively, interest payable on June 12 and December 12 of each year, beginning December 12, 2015 and maturing June 12, 2045, with principal due at maturity	198,649	198,623
	<b>1,782,766</b>	1,789,829
Current portion of long-term bonds	<b>9,649</b>	8,298
	<b>\$ 1,773,117</b>	\$ 1,781,531

(a) If the loss on the cash flow hedge (derivative financial liability) is considered, the all-inclusive effective interest rate is 4.98%.

The long-term bonds are presented net of related debt issue costs amounting to \$30,009 (2015 – \$31,244).

The Corporation's bonds are secured by a hypothec on the universality of the present and future assets of the Corporation. The trust indenture, security or any other additional security will not be published or registered at any time against or in respect of any real or immovable property. The Corporation is required to maintain a gross debt service coverage ratio equal to or greater than 1.25 until the bonds are repaid in full and a debt to service coverage ratio equal to or greater than 1.00. As at December 31, 2016, the Corporation is in compliance with the various financial covenants set out in the trust indenture.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Year ended December 31, 2016 (In thousands of Canadian dollars)

## 7. LONG-TERM BONDS (continued):

The bonds are redeemable in whole or in part at any time at the Corporation's option. The redemption price is equal to the greater of the aggregate principal amount remaining unpaid on the bond and the price which will provide a yield to maturity on such bond, equal to the yield to maturity of a Government of Canada bond with a term to maturity, calculated from the redemption date, equal to the average life of the bond to be redeemed plus a premium. This premium is equal to 0.24%, 0.34%, 0.35%, 0.25%, 0.29%, 0.34%, 0.38% and 0.37% per year for Series B, Series D, Series E, Series G, Series H, Series J, Series K and Series M bonds, respectively.

The aggregate amounts of principal payments required for the next five reporting periods and thereafter are as follows:

	Minimum payments due		
	Within 1 year	1 to 5 years	After 5 years
<b>December 31, 2016</b>	<b>\$ 9,649</b>	<b>\$ 54,417</b>	<b>\$ 1,748,709</b>
December 31, 2015	8,298	47,835	1,764,940

The fair value of the long-term bonds is as follows:

	2016	2015
Series B	\$ 353,542	\$ 364,330
Series D	272,780	271,820
Series E	179,673	187,869
Series G	362,220	357,540
Series H	387,600	381,540
Series J	191,730	188,970
Series K	259,775	254,100
Series M	208,180	203,400
	<b>\$ 2,215,500</b>	<b>\$ 2,209,569</b>

## 8. FINANCE LEASE LIABILITIES:

	2016	2015
Finance lease liabilities, bearing interest at an effective interest rate of 9.6%, payable in monthly instalments ranging from \$111 to \$174 including interest, starting March 30, 2009 and maturing on September 29, 2039	\$ 15,428	\$ 15,435
Finance lease liabilities, bearing interest at an effective interest rate of 7.23%, payable in monthly instalments ranging from \$38 to \$45 including interest, starting March 1, 2010 and maturing on February 28, 2030	4,126	4,290
	<b>19,554</b>	<b>19,725</b>
Current portion of finance lease liabilities	177	164
	<b>\$ 19,377</b>	<b>\$ 19,561</b>

These finance leases include possible renewal options for additional periods ranging from 5 to 20 years, and minimum payments are subject to escalation clauses ranging from 1.75% annually to 7.7% after a five-year period.

## 8. FINANCE LEASE LIABILITIES (continued):

Future minimum finance lease payments are as follows:

	Minimum lease payments due			
	Within 1 year	1 to 5 years	After 5 years	Total
<b>December 31, 2016:</b>				
Lease payments	\$ 1,896	\$ 7,918	\$ 35,726	\$ 45,540
Finance charges	(1,707)	(6,635)	(17,644)	(25,986)
	<b>\$ 189</b>	<b>\$ 1,283</b>	<b>\$ 18,082</b>	<b>\$ 19,554</b>
December 31, 2015:				
Lease payments	\$ 1,896	\$ 7,803	\$ 37,737	\$ 47,436
Finance charges	(1,725)	(6,725)	(19,261)	(27,711)
	\$ 171	\$ 1,078	\$ 18,476	\$ 19,725

## 9. PROVISIONS:

	Dismantling of the Mirabel terminal	Other	Total
Balance as at January 1, 2016	\$ 10,332	\$ 4,473	\$ 14,805
Increase of provisions	—	1,172	1,172
Decrease of provisions	(8,317)	(1,601)	(9,918)
<b>Balance as at December 31, 2016</b>	<b>\$ 2,015</b>	<b>\$ 4,044</b>	<b>\$ 6,059</b>
Balance as at January 1, 2015	\$ 13,985	\$ 6,373	\$ 20,358
Increase of provisions	9,000	219	9,219
Decrease of provisions	(12,653)	(2,119)	(14,772)
Balance as at December 31, 2015	\$ 10,332	\$ 4,473	\$ 14,805

### (a) Dismantling of the Mirabel terminal:

In 2014, the Corporation decided to proceed with the dismantling of the former Mirabel terminal building. The estimated expected costs were not discounted as the effects of discounting were not considered significant. The provision is adjusted as work is performed and disbursements are incurred.

### (b) Other:

Provisions include amounts stemming from claims submitted by various suppliers and/or clients and relate in particular to cost overruns on construction-in-progress projects. The provisions relating to these claims were recorded according to management's best estimate of the outflow required to settle the obligation based on its experience of similar transactions. None of the provisions will be discussed in further detail so as not to prejudice the Corporation's position in the related claims.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Year ended December 31, 2016 (In thousands of Canadian dollars)

## 10. PENSION BENEFIT LIABILITY AND OTHER EMPLOYEE LIABILITIES:

### (a) Pension benefit liability and other employee liabilities:

The liabilities recognized as pension benefit liability and other employee liabilities in the consolidated statement of net assets consist of the following amounts:

	2016	2015
Current:		
Other current employee liabilities	\$ 12,083	\$ 13,356
Non-current:		
Defined benefit plans	14,205	17,241

The current portion of these liabilities represents the Corporation's obligations to its current and former employees that are expected to be settled one year from the reporting period, as salary, accrued vacation and holiday entitlement.

The non-current portion represents the pension benefit liability related to the defined benefit component that the Corporation provides to employees, as well as the defined benefit supplemental pension plan offered to designated officers of the Corporation.

The defined benefit component of the plan provides pension benefits to retiring employees based on length of service and average final earnings.

As at December 31, 2016, the outstanding balance of contributions is \$673 (2015 – \$853).

Details of the change in pension benefit liability are as follows:

	2016	2015
Defined benefit obligation, beginning of year	\$ 306,190	\$ 294,526
Current service cost	6,946	6,696
Employee contributions	1,674	1,775
Interest cost	11,920	11,757
Benefits paid	(10,694)	(10,594)
Actuarial gains due to experience adjustments	(779)	(2,820)
Actuarial losses due to change in financial assumptions	—	4,850
Defined benefit obligation, end of year	\$ 315,257	\$ 306,190
Fair value of plan assets, beginning of year	\$ 288,949	\$ 272,924
Employer contributions	12,571	16,121
Employee contributions	1,674	1,775
Expected return on plan assets	11,328	11,053
Actuarial losses	(2,376)	(1,930)
Benefits paid	(10,694)	(10,594)
Administrative fees	(400)	(400)
Fair value of plan assets, end of year	301,052	288,949
Pension benefit liability	\$ 14,205	\$ 17,241

All defined benefit plans are partially funded. Moreover, the Corporation issued letters of credit mainly to extend the solvency deficiency payment of its employees' defined benefit pension plan. As at December 31, 2016, the outstanding amount of these letters of credit was \$18,184 (2015 – \$15,753).

## 10. PENSION BENEFIT LIABILITY AND OTHER EMPLOYEE LIABILITIES (continued):

### (a) Pension benefit liability and other employee liabilities (continued):

The significant actuarial assumptions adopted are as follows:

	2016	2015
Corporation's defined benefit obligation as at the reporting date:		
Discount rate	3.90%	3.90%
Rate of compensation increase	3.00	3.00
Inflation rate	2.00	2.00
Net benefit plan expense for reporting years:		
Discount rate	3.90	4.00
Rate of compensation increase	3.00	3.00
Inflation rate	2.00	2.00

Mortality assumptions as at December 31, 2016 and 2015 are based on the CPM mortality table with combined rates adjusted to the CPM-B projection scale.

The Corporation's net benefit plan expense is as follows:

	2016	2015
Current service cost	\$ 6,946	\$ 6,696
Net interest cost	592	704
Administrative fees	400	400
Net benefit plan expense	\$ 7,938	\$ 7,800

The distribution of total fair value of assets of the pension plans by major asset category is as follows:

	2016	2015
Cash	\$ 7,437	\$ 12,130
Canadian equities	16,468	17,820
Foreign equities	18,329	24,427
Mutual funds of Canadian bonds	148,296	152,897
Annuity buy-in contract	38,585	—
Mutual funds of Canadian equities	15,137	23,423
Mutual funds of foreign equities	11,250	12,316
Mutual funds – Real estate	22,436	20,829
Mutual funds – Infrastructure	16,160	16,411
Mutual funds – Other	5,967	7,937
Money market mutual funds	35	—
Others	952	759
	\$ 301,052	\$ 288,949

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Year ended December 31, 2016 (In thousands of Canadian dollars)

## 10. PENSION BENEFIT LIABILITY AND OTHER EMPLOYEE LIABILITIES (continued):

### (a) Pension benefit liability and other employee liabilities (continued):

The pension committee prepares the documentation relating to the management of asset allocation. The governance and human resources committee reviews the investment policy and recommends it to the Board of Directors for approval in the event of material changes to the policy. Quarterly monitoring of the asset allocation plan allows the pension committee and ultimately the governance and human resources committee to ensure that the limits of asset allocation of the entire plan are respected.

Contributions in 2017 are expected to approximate \$11,600, of which \$5,000 constitutes contributions to reduce the solvency deficit.

The pension plans expose the Corporation to the following risks:

- (i) Investment risk:  
The defined benefit obligation is calculated using a discount rate. If the fund returns are lower than the discount rate, a deficit is created.
- (ii) Interest rate risk:  
Variation in bond rates will affect the value of the defined benefit obligation.
- (iii) Longevity risk:  
A greater improvement in life expectancy than projected in the mortality tables used will increase the value of the defined benefit obligation.
- (iv) Inflation risk:  
The defined benefit obligation is calculated assuming a certain level of inflation. An actual inflation higher than expected will have the effect of increasing the value of the defined benefit obligation.
- (v) Sensitivity analysis:  
As at December 31, 2016, reasonably possible changes in relevant actuarial assumptions would affect the defined benefit obligation by the following amounts (other assumptions constant):

Interest rate: decrease of 1%	\$	57,100
Inflation rate: increase of 1%		47,163
Rate of compensation increase: increase of 1%		8,169
Mortality: multiplication rate by 99%		748

As at December 31, 2016, the weighted average duration of the defined benefit obligation amounted to 18.1 years (2015 – 18.3 years).

### (b) Employee benefits expense:

Expenses recognized for employee benefits in “Salaries and benefits” are set out below:

	2016	2015
Salaries and benefits	\$ 61,690	\$ 59,614
Pension – defined benefit	7,938	7,800
Pension – defined contribution	1,564	1,450
	<b>\$ 71,192</b>	<b>\$ 68,864</b>

## 11. INCOME TAXES:

The Corporation’s subsidiary has accumulated approximately \$521 in capital losses available to reduce future capital gains.

As at December 31, 2016, the subsidiary has accumulated non-capital losses of \$5,090 to reduce future years’ taxable income. These losses expire as follows: \$209 in 2029, \$3,790 in 2031, \$57 in 2032, \$700 in 2033 and \$334 in 2036.

Also, the Corporation’s subsidiary has accumulated federal and provincial research and development tax credits of approximately \$278 and \$479, respectively. These credits are available to reduce future taxable income.

The Corporation did not record any tax benefits related to any of the losses or research and development tax credits.

## 12. INFORMATION INCLUDED IN THE CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME (LOSS):

	2016	2015
Rendering of services <sup>(a)</sup>	\$ 525,877	\$ 487,814
Other income	1,291	671
	<b>\$ 527,168</b>	<b>\$ 488,485</b>
Gain on disposal of property and equipment	\$ 147	\$ 126
Financial expenses:		
Interest on long-term bonds	\$ 99,601	\$ 96,455
Interest on obligations under financial leases	1,725	1,732
Amortization of debt issue costs	1,235	1,072
Reclassification of losses on cash flow hedges	1,086	627
Capitalized interest on property and equipment <sup>(b)</sup>	(6,768)	(8,180)
Other	1,807	1,807
	<b>\$ 98,686</b>	<b>\$ 93,513</b>

(a) Revenues derived from operating leases total \$109,300 (2015 – \$100,037).

(b) The weighted average cost of capital used to capitalize borrowing costs is 5.83% (2015 – 5.87%).

## 13. AIRPORT IMPROVEMENT FEES:

The Corporation introduced AIF for all passengers departing from Montréal-Trudeau since November 1, 1997. These fees are used entirely to finance the Corporation’s capital investment program for both Montréal-Trudeau and Montréal-Mirabel. These fees are collected by the airlines in the price of a plane ticket and are remitted to the Corporation, net of airline collection fees of 4%. From November 1, 1997 to December 31, 2016, cumulative capital expenditures totalled \$3,063,000 (2015 – \$2,808,000) exceeding the cumulative amount of gross AIF collected (excluding airline collection fees) by \$1,300,000 (2015 – \$1,211,000).

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Year ended December 31, 2016 (In thousands of Canadian dollars)

## 14. INFORMATION INCLUDED IN CASH FLOWS:

The changes in working capital items are detailed as follows:

	2016	2015
Trade and other receivables	\$ (7,183)	\$ (6,577)
Inventories	(265)	(205)
Trade and other payables	(7,422)	(11,854)
Other employee liabilities	(1,273)	384
Provisions	(8,651)	(14,553)
	<b>\$ (24,794)</b>	<b>\$ (32,805)</b>

Additions to property and equipment included in trade and other payables totalled \$102,574 (2015 – \$78,942).

## 15. RELATED PARTY TRANSACTIONS:

The Corporation's related parties include key management personnel. None of the transactions incorporate special terms and conditions, and no guarantees were given or received.

Key management of the Corporation are members of the Board of Directors, the President and Vice-presidents. Key management personnel remuneration includes the following expenses:

	2016	2015
Short-term employee benefits	\$ 8,112	\$ 5,900

## 16. CONTINGENT ASSETS AND CONTINGENT LIABILITIES:

The Corporation is party to legal proceedings in the normal course of operations involving financial demands which are being contested. Unless recognized as a provision (Note 9), management considers these claims to be unjustified and the probability that they will require settlement at the Corporation's expense to be remote. Management believes that the resolution of these claims will not have a significant adverse effect on the Corporation's consolidated financial statements.

## 17. COMMITMENTS:

The Corporation entered into agreements for services, rentals, procurements and maintenance. Future minimum payments are as follows:

Within 1 year	\$ 38,666
1 to 5 years	39,568
After 5 years	1,937
	<b>\$ 80,171</b>

In addition to the commitments listed above, the Corporation entered into contracts for the acquisition and construction of property and equipment totalling \$94,264 (2015 – \$105,845) of which \$3,128 (2015 – \$586) are denominated in U.S. dollars.

## 18. FINANCIAL INSTRUMENTS:

### (a) Financial risk management objectives and policies:

The Corporation is exposed to various financial risks including: foreign exchange risk, interest rate risk, credit risk and liquidity risk resulting from its operations and business activities. Management is responsible for setting acceptable levels of these risks and reviewing their respective impact on the Corporation's activities.

The Corporation does not enter into financial instrument agreements, including derivative financial instruments, for speculative purposes.

### (b) Fair value and classification of financial instruments:

The following table provides the carrying amount and the fair value of financial assets and financial liabilities, including their fair value hierarchy class. It does not include information on the fair value of financial assets and financial liabilities that are not measured at fair value if the carrying amount is comparable. The Corporation has determined that the fair value of current financial assets and liabilities (other than those described below) is comparable to their respective carrying amount at the closing date, given their short maturity periods.

As at December 31, the classification of other financial instruments, their fair value hierarchy class, as well as their carrying amount and respective fair value, are as follows:

	Level	Carrying amount Financial liabilities at amortized cost	Fair value
<b>Financial liabilities as at December 31, 2016:</b>			
Credit facility	2	\$ 9,000	\$ 9,000
Long-term bonds	2	1,782,766	2,215,500
Finance lease liabilities	2	19,554	19,554
		<b>\$ 1,811,320</b>	<b>\$ 2,244,054</b>
<b>Financial liabilities as at December 31, 2015:</b>			
Long-term bonds	2	\$ 1,789,829	\$ 2,209,569
Finance lease liabilities	2	19,725	19,725
		<b>\$ 1,809,554</b>	<b>\$ 2,229,294</b>

The fair value of the credit facility, long-term bonds and finance lease liabilities has been determined based on comparable quoted market prices adjusted for the Corporation's risk premium.

### (c) Foreign exchange risk:

The Corporation is exposed to foreign exchange risk due to purchases of goods and services in the regular course of business and payments received from clients in foreign currencies. Assets and liabilities denominated in foreign currencies converted into Canadian dollars, at the closing rate, are as follows:

	2016	2015
Cash and cash equivalents and trade and other receivables	\$ 1,895	\$ 1,821
Trade and other payables	—	324

The Corporation performed a sensitivity analysis on foreign currency rates used to convert assets and liabilities denominated in currencies other than the Canadian dollar. Management concluded that a 5% fluctuation of the foreign currency rates would not significantly impact the Corporation's assets and liabilities. The Corporation does not currently hold any derivative financial instruments to mitigate this risk.



# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Year ended December 31, 2016 (In thousands of Canadian dollars)

## 18. FINANCIAL INSTRUMENTS (continued):

### (d) Interest rate risk:

The Corporation's cash equivalents and long-term bonds bear interest at fixed rates. The Corporation has the option to draw on its credit facility at a variable or fixed interest rate (Note 6).

The Corporation's policy, to the extent possible, is to maintain most of its borrowings at fixed interest rates.

The Corporation's cash equivalents, credit facility and long-term bonds are exposed to a risk of change in their fair value due to changes in the underlying interest rates. A fluctuation of 50 basis points in the interest rate would not have a significant impact on fair value.

### (e) Credit risk:

Credit risk results from the possibility that a loss may occur from the failure of another party to perform according to the terms of the contract. Generally, the carrying amount of the Corporation's financial assets exposed to credit risk reported in the consolidated net assets, net of any applicable provisions for losses, represents the maximum amount exposed to credit risk.

Financial assets that potentially subject the Corporation to credit risk consist primarily of cash and cash equivalents, restricted cash and trade and other receivables.

#### Cash and cash equivalents and restricted cash

The Corporation has an investment policy which stipulates that the objectives are to preserve capital and liquidity and to maximize the return on invested amounts. The policy specifies permitted types of investment instruments, authorized issuers, the maximum proportion of each type of investment instrument as well as the acceptable credit rating and maximum maturity of certain permitted investments.

Credit risk associated with cash and cash equivalents and restricted cash is substantially mitigated by ensuring that these financial assets are invested with major financial institutions that have been rated as investment grade by a primary rating agency and qualify as creditworthy counterparties.

#### Trade and other receivables

Credit risk with respect to trade and other receivables is limited due to the Corporation's credit evaluation process, reasonably short collection terms and the creditworthiness of its customers. The Corporation regularly monitors its credit risk exposures and takes steps to mitigate the likelihood of these exposures from resulting in actual losses. Credit risk related to receivables is also minimized by the fact that the Corporation requires security deposits from certain customers. Also, a portion of aeronautical revenues is invoiced and paid in advance, before services are rendered. Allowance for doubtful accounts is maintained, consistent with the credit risk, historical trends, general economic conditions and other information, as described below, and is taken into account in the consolidated financial statements.

Following is an analysis of trade receivable:

	2016	2015
Current	\$ 4,739	\$ 4,763
30 – 60 days past due	1,938	2,036
61 – 90 days past due	115	189
Over 90 days past due	453	1,167
	7,245	8,155
Allowance for doubtful accounts	(221)	(338)
Balance, end of year	\$ 7,024	\$ 7,817

As at December 31, 2016, an amount of \$146 (2015 – \$263) included in the allowance for doubtful accounts represents a specific allowance for trade accounts receivable that amount to \$199 (2015 – \$367).

## 18. FINANCIAL INSTRUMENTS (continued):

### (f) Liquidity risk:

Liquidity risk is the risk that the Corporation will not be able to meet its financial liabilities and obligations as they become due. The Corporation is exposed to this risk mainly through its long-term bonds, credit facility, finance lease liabilities, trade and other payables and contractual commitments. The Corporation finances its operations through a combination of cash flows from operations and long-term borrowings.

Liquidity risk management serves to maintain a sufficient amount of cash and to ensure that the Corporation has financing sources for a sufficient authorized amount. The Corporation establishes budgets, cash estimates and cash management policies to ensure it has the necessary funds to fulfil its obligations in the foreseeable future.

The following table sets out the Corporation's financial liabilities including interest payments, where applicable:

	Finance lease liabilities	Long-term bonds	Credit facility	Contractual commitments <sup>(a)</sup>	Trade and other payables	Total
<b>As at December 31, 2016:</b>						
Within 1 year	\$ 1,896	\$ 110,151	\$ 9,000	\$ 38,666	\$ 144,188	\$ 303,901
1 to 5 years	7,918	449,017	—	39,568	—	496,503
After 5 years	35,726	3,099,957	—	1,937	—	3,137,620
<b>As at December 31, 2015:</b>						
Within 1 year	\$ 1,896	\$ 109,587	\$ —	\$ 32,962	\$ 127,842	\$ 272,287
1 to 5 years	7,803	445,708	—	46,768	—	500,279
After 5 years	37,737	3,213,417	—	61	—	3,251,215

(a) These amounts exclude commitments related to acquisition and construction of property and equipment.

Given the amount available on its credit facility, the amount of cash and cash equivalents and the timing of liability payments, management assesses the Corporation's liquidity risk as low.

# NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

Year ended December 31, 2016 (In thousands of Canadian dollars)

## 19. CAPITAL MANAGEMENT:

The Corporation's primary objectives when managing capital are: (i) to safeguard the Corporation's ability to continue as a going concern; and (ii) to provide financial capacity and flexibility to meet strategic objectives and growth.

The capital structure of the Corporation consists of cash and cash equivalents, restricted cash as well as long-term bonds and credit facility. As described in Note 1, the Corporation does not have any share capital. Accordingly, it is funded through cash flows, the issuance of bonds and other borrowings, as required.

A summary of the Corporation's capital structure is as follows:

	2016	2015
Long-term bonds	\$ 1,782,766	\$ 1,789,829
Credit facility	9,000	—
Cash and cash equivalents and restricted cash	(79,369)	(184,688)
	<b>\$ 1,712,397</b>	\$ 1,605,141

The Corporation manages its capital structure in accordance with its expected business growth, operational objectives and underlying industry, market and economic conditions. Consequently, the Corporation has developed a financial model, which enables it to estimate its capital requirements while ensuring that all financial covenants of the trust indenture are respected. Management reviews this financial model periodically and incorporates it in its five-year strategic plan presented and approved annually by its Board of Directors.

The Corporation's strategy for managing capital remained unchanged from 2015.

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